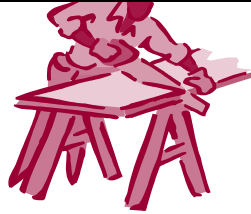




BANGOR COMMUNITY VISIONS 2001-2008



Overall

Visions for Bangor

1. **Pride in the community is ever increasing**
2. **School performance is improving**
3. **The quality of the City's housing stock continues to improve**
4. **Citizen safety continues to increase**
5. **Efficiency and productivity of municipal management continues to increase**
6. **The Bangor community continues to grow**

Visions and Measurement

1. Pride in the community is ever increasing

Measured by participation in various programs and events.

- The Bangor Education collaborative provides leadership for comprehensive educational reform
- Community programs such as the 4th of July Activities and Parade, the Apple Festival, the Lighted Christmas Parade, Spring Clean-Up attract significant support
- Participation and diversity in the City's leadership and appointive committees continues to increase



2. School performance is improving

Measured by a variety of improving indicators

- MEAP scores, district wide, are increasing
- Academic scholarships received by graduating seniors increase annually
- Performance of men's and women's athletic teams is improving
- Funding for special programs to continue improving educational performance has more than doubled from 1999-2000 school year



3. The quality of the City's housing stock continues to improve

Measured by increasing building permits and fewer violation notices

- Home repair and rehabilitation grants are secured and awarded
- Home ownership assistance grants are secured and awarded
- Home repair and rehabilitation building permits increase
- Ordinance violations for junk and inoperable vehicles, dilapidated structures, and other violations reflecting blight are decreasing
- Collaborative housing effort between the schools, other agencies and the city develop and continue

4. Citizen safety continues to increase

Measured by police department workload and activity

- School Liaison program continues
- Juvenile delinquency and crime decreases
- Perception of Bangor as a safe place for families increases
- Statistics reflecting the incidence of crime are decreasing
- Recreational opportunity for City youth and adults increases
- Police Department operations attain financial security without overburdening City resources



5. Efficiency and productivity of municipal management continues to increase

Measured by financial health of the City and its various funds

Measured by the management of its services and infrastructure

- The City's general fund and enterprise funds (sewer, water, streets and motor equipment fund) secure and maintain a healthy fund (reserve) balance
- The quality of the City's infrastructure continually improves
- Wastewater system improvements are researched, improvements identified, funding sought and secured, and improvements implemented
- Water system improvements are researched, improvements identified, funding sought and secured, and improvements are implemented
- Street improvements continue as planned with improvements and funding for Center and Arlington Streets, as well as others, identified, secured and implemented



6. The Bangor community continues to grow

Measured by continued downtown improvements and growth

- The depot building and excess CSX property and the elevator building comes under City ownership and they are developed, sold and/or occupied
- The Cable House future is secured and programmed
- New commercial business join the Bangor business community
- Consensus on Black River enhancement ideas is reached and the community makes progress toward implementing the achieved consensus
- Expansion of the Arlington Cemetery with the opening of the West Addition
- Manufacturers and businesses in the City's Renaissance Zone and Industrial Park increase
- New single-family residential development occurs in the City
- A residential developer is secured for the City owned property (around the cemetery) and a residential development begins
- Measured by an increasing perception and documentation that Bangor is becoming more of a "drive to" rather than a "drive through" community